**Subject :** Entrepreneurship (MBA-401)

| Day   | Topic / Chapter Covered              | Academic Activity | Test/Assignment |
|-------|--------------------------------------|-------------------|-----------------|
| Day 1 | Entrepreneurship                     | Lecture           |                 |
| Day 2 | Intrapreneurship                     | Lecture           |                 |
| Day 3 | Similarities                         | Lecture           |                 |
| Day 4 | Variance                             | Lecture           |                 |
| Day 5 | India's start up revolution—Trends   | Lecture           |                 |
| Day 6 | Imperatives, benefits                | Lecture           |                 |
| Day 7 | The players involved in the          | Lecture           |                 |
|       | ecosystem                            |                   |                 |
| Day 8 | Business Incubators                  | Lecture           | Assignment 1    |
| Day 9 | Rural entrepreneurship               | Lecture           |                 |
| Day10 | Social entrepreneurship              | Lecture           |                 |
| Day11 | Women entrepreneurs                  | Lecture           |                 |
| Day12 | The entrepreneurial mind-set         | Lecture           |                 |
| Day13 | Key attributes an entrepreneur       | Lecture           |                 |
| Day14 | Desirable and acquirable attitudes   | Lecture           |                 |
| Zuji. | and behaviors                        | 200000            |                 |
| Day15 | Readiness                            | Lecture           |                 |
| Day16 | The right time, right age, right     | Lecture           |                 |
| Zujio | conditions                           | 200000            |                 |
| Day17 | Myths and realities of               | Lecture           |                 |
| ,     | entrepreneurship                     |                   |                 |
| Day18 | Transition from college/ regular job | Lecture           | Assignment 2    |
|       | to the world of start-ups            |                   |                 |
| Day19 | Personal finance                     | Lecture           |                 |
| Day20 | Explaining to family                 | Lecture           |                 |
| Day21 | Entrepreneurial Stress               | Lecture           |                 |
| Day22 | Composition–complementarity          | Lecture           |                 |
| Day23 | Different life stages                | Lecture           |                 |
| Day24 | Relative importance                  | Lecture           |                 |
| Day25 | Disagreements- Idea, opportunity     | Lecture           |                 |
| ,     | and retrospective determinism        |                   |                 |
| Day26 | To solve something felt and          | Lecture           |                 |
|       | experienced vs I want to be an       |                   |                 |
|       | entrepreneur                         |                   |                 |
| Day27 | Where can ideas come from            | Lecture           | Assignment 3    |
| Day28 | Creating and appropriating value     | Lecture           |                 |
| Day29 | Scarcity, choice and trade offs      | Lecture           |                 |
| Day30 | Identifying 'paying customer'        | Lecture           |                 |
| Day31 | Developing market understanding      | Lecture           |                 |
| Day32 | Narrowing focus-End user profiling   | Lecture           |                 |
| Day33 | Ideal Persona-Market segmentation    | Lecture           |                 |
| Day34 | Market sizing- Marketing plan,       | Lecture           |                 |
|       | pricing                              | <del>-</del>      |                 |
| Day35 | Strategy-Rigor of another kind       | Lecture           | Assignment 4    |
| Day36 | Heuristics and Gut-feel- Business    | Lecture           | <i>U</i>        |
|       | Plan                                 |                   |                 |
| Day37 | How to develop it-What all should    | Lecture           |                 |

|       | it have, what it shouldn't have    |         |              |
|-------|------------------------------------|---------|--------------|
| Day38 | Unit economics, scalability,       | Lecture |              |
|       | defensibility                      |         |              |
| Day39 | Venture feasibility analysis-      | Lecture |              |
|       | Pitching                           |         |              |
| Day40 | Legal Matters- Organizational      | Lecture |              |
|       | form–partnership, sole             |         |              |
|       | proprietorship, corporation        |         |              |
| Day41 | Intellectual property-copyright,   | Lecture |              |
|       | trademarks                         |         |              |
| Day42 | Tax, Personnel law, contract law   | Lecture |              |
| Day43 | Law vs Ethics-Legal expenses,      | Lecture | Assignment 5 |
|       | hiring the service provider        |         |              |
| Day44 | Digital Haves and Havenots         | Lecture |              |
| Day45 | Digital Economy as a resource      | Lecture |              |
| Day46 | Promotion tools-the value of Likes | Lecture |              |
|       | and Shares                         |         |              |
| Day47 | Matchmakers-Long Tail markets      | Lecture |              |
| Day48 | Micro-Apps-Funding and             | Lecture |              |
|       | Incubation                         |         |              |

**Subject :** Corporate Social Responsibility and Sustainability (MBA-402)

| Day   | Topic / Chapter Covered                                 | <b>Academic Activity</b> | Test/Assignment |
|-------|---|--------------------------|-----------------|
| Day 1 | Definition  | Lecture                  |                 |
| Day 2 | Evolution   | Lecture                  |                 |
| Day 3 | Need for CSR  | Lecture                  |                 |
| Day 4 | Theoretical perspectives                                | Lecture                  |                 |
| Day 5 | Corporate citizenship                                   | Lecture                  |                 |
| Day 6 | Business practices                                      | Lecture                  |                 |
| Day 7 | Strategies for CSR                                      | Lecture                  |                 |
| Day 8 | Challenges and implementation                           | Lecture                  | Assignment 1    |
| Day 9 | Evolution of corporate governance                       | Lecture                  |                 |
| Day10 | Governance practices and regulation                     | Lecture                  |                 |
| Day11 | Structure and development of boards                     | Lecture                  |                 |
| Day12 | Role of capital market and government                   | Lecture                  |                 |
| Day13 | Governance ratings                                      | Lecture                  |                 |
| Day14 | Future of governance                                    | Lecture                  |                 |
| Day15 | Innovative practices                                    | Lecture                  |                 |
| Day16 | Case studies with lessons learnt                        | Lecture                  |                 |
| Day17 | Sustainability: Meaning and Scope                       | Lecture                  |                 |
| Day18 | Corporate Social Responsibility                         | Lecture                  | Assignment 2    |
| Day19 | Corporate Sustainability                                | Lecture                  |                 |
| Day20 | Sustainability Terminologies and Meanings               | Lecture                  |                 |
| Day21 | Why is Sustainability an Imperative                     | Lecture                  |                 |
| Day22 | Sustainability Case Studies                             | Lecture                  |                 |
| Day23 | Triple Bottom Line (TBL)                                | Lecture                  |                 |
| Day24 | Corporate Sustainability Reporting Frameworks           | Lecture                  |                 |
| Day25 | Global Reporting Initiative Guidelines                  | Lecture                  |                 |
| Day26 | National Voluntary Guidelines on Social                 | Lecture                  |                 |
| Day27 | Environmental and Economic Responsibilities of Business | Lecture                  | Assignment 3    |
| Day28 | International Standards                                 | Lecture                  |                 |
| Day29 | Sustainability Indices                                  | Lecture                  |                 |
| Day30 | Principles of Responsible Investment                    | Lecture                  |                 |
| Day31 | Challenges in Mainstreaming<br>Sustainability Reporting | Lecture                  |                 |
| Day32 | Sustainability Reporting Case Studies                   | Lecture                  |                 |

(Sign. of HOD)

**Subject :** Service Marketing (MM-403)

| Day   | <b>Topic / Chapter Covered</b>                        | Academic Activity | Test/Assignment |
|-------|---|-------------------|-----------------|
| Day 1 | Services and The Economy                              | Lecture           |                 |
| Day 2 | The growing influence of services                     | Lecture           |                 |
|       | in the economies of the countries                     |                   |                 |
|       | around the globe                                      |                   |                 |
| Day 3 | Services and the Indian Economy                       | Lecture           |                 |
| Day 4 | Contribution  | Lecture           |                 |
| Day 5 | Reasons for Growth of Services in India               | Lecture           |                 |
| Day 6 | Services and It's Marketing                           | Lecture           |                 |
| Day 7 | Unique Characteristics of Services                    | Lecture           |                 |
| Day 8 | Problems Associated with Services                     | Lecture           | Assignment 1    |
|       | Marketing on Account of these                         |                   |                 |
| Day 9 | Overcoming Challenges Associated                      | Lecture           |                 |
|       | with Services Marketing                               |                   |                 |
| Day10 | Goods-Service Categorization                          | Lecture           |                 |
| Day11 | Types of Services                                     | Lecture           |                 |
| Day12 | Core and Supplementary                                | Lecture           |                 |
| Day13 | Service Marketing Environment and Mix                 | Lecture           |                 |
| Day14 | Prominent Environmental Factors                       | Lecture           |                 |
| Dayı  | Influencing Service Marketing                         | Lecture           |                 |
| Day15 | A Bird's Eye-View of Service                          | Lecture           |                 |
| Dayis | Marketing Mix   | Lecture           |                 |
| Day16 | Product   | Lecture           |                 |
| Day17 | Price   | Lecture           |                 |
| Day18 | Place   | Lecture           | Assignment 2    |
| Day19 | Promotion   | Lecture           |                 |
| Day20 | Process   | Lecture           |                 |
| Day21 | People, Physical Evidence                             | Lecture           |                 |
| Day22 | Productivity  | Lecture           |                 |
| Day23 | Service Management Triangle                           | Lecture           |                 |
| Day24 | An Introduction to the Concept and                    | Lecture           |                 |
|       | its Variants viz                                      |                   |                 |
| Day25 | Internal Marketing                                    | Lecture           |                 |
| Day26 | External Marketing                                    | Lecture           |                 |
| Day27 | Interactive Marketing                                 | Lecture           | Assignment 3    |
| Day28 | Service Quality, Productivity and                     | Lecture           |                 |
|       | Recovery  |                   |                 |
| Day29 | Service Quality                                       | Lecture           |                 |
| Day30 | Prominent Models                                      | Lecture           |                 |
| Day31 | Service Productivity                                  | Lecture           |                 |
| Day32 | Measurement and Productivity                          | Lecture           |                 |
|       | Enhancement Strategies                                |                   |                 |
| Day33 | Relationship between Service Quality and Productivity | Lecture           |                 |
| Day34 | Service Recovery- Significance                        | Lecture           |                 |
|       |   |                   | Assignment 4    |
| Day35 | Recovery Techniques                                   | Lecture           | Assignment 4    |

| Day36 | Service Value Enhancement   | Lecture |  |
|-------|-----------------------------|---------|--|
| Day37 | Service Differentiation     | Lecture |  |
| Day38 | Significance and Techniques | Lecture |  |
| Day39 | Service Positioning- Ways   | Lecture |  |
| Day40 | Relationship Marketing      | Lecture |  |
| Day41 | Significance and Tools      | Lecture |  |

**Subject :** Retail and Mall Management (MM-406)

| Day   | Topic / Chapter Covered   | <b>Academic Activity</b> | Test/Assignment |
|-------|---|--------------------------|-----------------|
| Day 1 | Retailing   | Lecture                  |                 |
| Day 2 | Meaning   | Lecture                  |                 |
| Day 3 | Nature  | Lecture                  |                 |
| Day 4 | Importance of Retailing in India                                    | Lecture                  |                 |
| Day 5 | Importance of Retailing in India                                    | Lecture                  |                 |
| Day 6 | Trends & Issues in organized  | Lecture                  |                 |
| Day 7 | Retailing in India  Trends & Issues in organized Retailing in India | Lecture                  |                 |
| Day 8 | Retail Buying Behavior  | Lecture                  | Assignment 1    |
| Day 9 | Store Location  | Lecture                  | •               |
| Day10 | Factors influencing Store Location                                  | Lecture                  |                 |
| Day11 | Factors influencing Store Location                                  | Lecture                  |                 |
| Day12 | Procedure of store location   | Lecture                  |                 |
| Day13 | Designing Store layout  | Lecture                  |                 |
| Day14 | Issues in Retail Pricing  | Lecture                  |                 |
| Day15 | Retail Promotion Strategies   | Lecture                  |                 |
| Day16 | Retail Promotion Strategies   | Lecture                  |                 |
| Day17 | Trends in retailing   | Lecture                  |                 |
| Day18 | CRM   | Lecture                  | Assignment 2    |
| Day19 | Role of IT  | Lecture                  |                 |
| Day20 | Non-store Retailing   | Lecture                  |                 |
| Day21 | Non-store Retailing   | Lecture                  |                 |
| Day22 | Shopping Malls  | Lecture                  |                 |
| Day23 | Concept   | Lecture                  |                 |
| Day24 | Trends in India   | Lecture                  |                 |
| Day25 | Types of Malls  | Lecture                  |                 |
| Day26 | Strategic Planning for Malls  | Lecture                  |                 |
| Day27 | Mall design   | Lecture                  | Assignment 3    |
| Day28 | Strategic Financial issues  | Lecture                  |                 |
| Day29 | Recovery Management in Malls  | Lecture                  |                 |
| Day30 | HR issues in Mall Management  | Lecture                  |                 |
| Day31 | Mall Marketing Strategies   | Lecture                  |                 |
| Day32 | Measuring Mall Performance  | Lecture                  |                 |

(Sign. of HOD)

**Subject :** Financial Engineering (FM-401)

| Day            | Topic / Chapter Covered                        | <b>Academic Activity</b> | Test/Assignment |
|----------------|--|--------------------------|-----------------|
| Day 1          | Introduction to financial                      | Lecture                  |                 |
|                | engineering – meaning                          |                          |                 |
| Day 2          | Need of financial engineering                  | Lecture                  |                 |
| Day 3          | Financial engineering vis-à-vis                | Lecture                  |                 |
|                | financial analysis                             |                          |                 |
| Day 4          | Tools used in financial engineering            | Lecture                  |                 |
| Day 5          | Growth and contributory factors to             | Lecture                  |                 |
|                | increasing need for financial                  |                          |                 |
|                | engineering                                    |                          |                 |
| Day 6          | Skills and knowledge required -                | Lecture                  |                 |
|                | statistical, modelling, technology,            |                          |                 |
|                | legal, accounting and taxation                 |                          |                 |
| Day 7          | Financial engineering in India                 | Lecture                  |                 |
| Day 8          | Derivatives and futures markets                | Lecture                  | Assignment 1    |
| Day 9          | Features of financial derivatives              | Lecture                  |                 |
| Day10          | Types and uses of financial derivates          | Lecture                  |                 |
| Day11          | Determinations of value of                     | Lecture                  |                 |
|                | financial instruments and products             |                          |                 |
| Day12          | Time value of money                            | Lecture                  |                 |
| Day13          | The required rate of return                    | Lecture                  |                 |
| Day14          | Absolute valuation versus relative             | Lecture                  |                 |
|                | valuation                                      |                          |                 |
| Day15          | Measuring return and risk                      | Lecture                  |                 |
| Day16          | Portfolio consideration, Investment            | Lecture                  |                 |
| D 17           | horizons                                       | T                        |                 |
| Day17          | Pricing and valuation of future and            | Lecture                  |                 |
| Day 19         | forwards                                       | Lastuma                  | Aggionment 2    |
| Day18          | Pricing and valuation of swaps                 | Lecture Lecture          | Assignment 2    |
| Day19          | Interest rate swaps, currency swaps,           | Lecture                  |                 |
| Dov/20         | Commodity swaps Options - call and put options | Lecture                  |                 |
| Day20<br>Day21 | Payoff profiles, Basic principles of           | Lecture                  |                 |
| Day21          | options  | Lecture                  |                 |
| Day22          | Option trading strategies, option              | Lecture                  |                 |
| Day22          | pricing (Black Scholes model)                  | Lecture                  |                 |
| Day23          | Arbitrage restrictions on option               | Lecture                  |                 |
|                | prices   | 2001010                  |                 |
| Day24          | Hedging approaches with options                | Lecture                  |                 |
| Day25          | Future options, swap options                   | Lecture                  |                 |
| Day26          | Equity related instruments –                   | Lecture                  |                 |
|                | options, warrants                              |                          |                 |
| Day27          | Subscription rights, investment                | Lecture                  | Assignment 3    |
|                | vehicle  |                          | <i>G</i>        |
| Day28          | Index futures and options, foreign             | Lecture                  |                 |
|                | equities                                       |                          |                 |
| Day29          | Treasury bond and notes futures                | Lecture                  |                 |

| Day30 | Forward rate agreements                               | Lecture |              |
|-------|---|---------|--------------|
| Day31 | Financial engineering processes and strategies        | Lecture |              |
| Day32 | Assets and liabilities management                     | Lecture |              |
| Day33 | Securitization, asset backed securities               | Lecture |              |
| Day34 | Mortgage backed securities                            | Lecture |              |
| Day35 | Corporate restructuring                               | Lecture | Assignment 4 |
| Day36 | Leverage buyouts/ management buyout                   | Lecture |              |
| Day37 | Value at risk (VAR)                                   | Lecture |              |
| Day38 | Emerging instruments                                  | Lecture |              |
| Day39 | Concepts and issues – hybrid securities               | Lecture |              |
| Day40 | Credit derivatives                                    | Lecture |              |
| Day41 | Options on debt instruments                           | Lecture |              |
| Day42 | Exotic options, synthetic instruments                 | Lecture |              |
| Day43 | Issues related to accounting treatment of derivatives | Lecture | Assignment 5 |
| Day44 | Corporate risk management                             | Lecture |              |
| Day45 | Planning and controlling reasons for hedging          | Lecture |              |
| Day46 | Cash flow hedges and value hedges                     | Lecture |              |
| Day47 | Capital structure and hedging                         | Lecture |              |
| Day48 | Interest rate risk management                         | Lecture |              |

**Subject :** Project Planning and Management (FM-402)

| Day   | Topic / Chapter Covered             | Academic Activity | Test/Assignment |
|-------|-------------------------------------|-------------------|-----------------|
| Day 1 | Generation and Screening of         | Lecture           |                 |
|       | Project Idea                        |                   |                 |
| Day 2 | Generation and Screening of         | Lecture           |                 |
|       | Project Idea                        |                   |                 |
| Day 3 | Capital Expenditure                 | Lecture           |                 |
| Day 4 | Capital Expenditure                 | Lecture           |                 |
| Day 5 | Importance                          | Lecture           |                 |
| Day 6 | Difficulties                        | Lecture           |                 |
| Day 7 | Market and Demand Analysis          | Lecture           |                 |
| Day 8 | Market and Demand Analysis          | Lecture           | Assignment 1    |
| Day 9 | Technical Analysis                  | Lecture           |                 |
| Day10 | Financial Estimates and Projections | Lecture           |                 |
| Day11 | Financial Estimates and Projections | Lecture           |                 |
| Day12 | Financing of Projects               | Lecture           |                 |
| Day13 | Financing of Projects               | Lecture           |                 |
| Day14 | Investment Criteria                 | Lecture           |                 |
| Day15 | Analysis of Project Risk            | Lecture           |                 |
| Day16 | Analysis of Project Risk            | Lecture           |                 |
| Day17 | Firm Risk                           | Lecture           |                 |
| Day18 | Market Risk                         | Lecture           | Assignment 2    |
| Day19 | Social Cost                         | Lecture           |                 |
| Day20 | Benefit Analysis                    | Lecture           |                 |
| Day21 | Multiple Projects                   | Lecture           |                 |
| Day22 | Multiple Projects                   | Lecture           |                 |
| Day23 | Constraints                         | Lecture           |                 |
| Day24 | Network Techniques for Project      | Lecture           |                 |
|       | Management                          |                   |                 |
| Day25 | Network Techniques for Project      | Lecture           |                 |
|       | Management                          |                   |                 |
| Day26 | Project Review                      | Lecture           |                 |
| Day27 | Administrative Aspects              | Lecture           | Assignment 3    |
| Day28 | Assessment of the Tax Burden        | Lecture           |                 |
| Day29 | Assessment of the Tax Burden        | Lecture           |                 |
| Day30 | Environment Appraisal of Projects   | Lecture           |                 |
| Day31 | Human aspects of Project            | Lecture           |                 |
|       | Management                          |                   |                 |
| Day32 | Human aspects of Project            | Lecture           |                 |
|       | Management                          |                   |                 |
| Day33 | Project Financing                   | Lecture           |                 |
| Day34 | Project Financing                   | Lecture           |                 |
| Day35 | BOT                                 | Lecture           | Assignment 4    |
| Day36 | PPP                                 | Lecture           |                 |
| Day37 | Consortium financing                | Lecture           |                 |

**Subject :** Portfolio Management (FM-404)

| Day 1 | •                                      |         | Test/Assignment |
|-------|--|---------|-----------------|
|       | Portfolio analysis and valuation       | Lecture |                 |
|       | principles                             |         |                 |
| Day 2 | Meaning, importance, objectives        | Lecture |                 |
| Day 3 | Various issues in portfolio            | Lecture |                 |
|       | construction and revision              |         |                 |
| Day 4 | Portfolio analysis                     | Lecture |                 |
| Day 5 | Diversification                        | Lecture |                 |
| Day 6 | Portfolio risk and return              | Lecture |                 |
| Day 7 | Markowitz portfolio theory             | Lecture |                 |
| Day 8 | Portfolio selection                    | Lecture | Assignment 1    |
| Day 9 | Defining investment objectives         | Lecture |                 |
| Day10 | Investor preferences                   | Lecture |                 |
| Day11 | Single index model                     | Lecture |                 |
| Day12 | Introduction to asset pricing models   | Lecture |                 |
| Day13 | Capital market theory                  | Lecture |                 |
| Day14 | The capital asset pricing model        | Lecture |                 |
|       | (CAPM)                                 |         |                 |
| Day15 | Multifactor models of risk and         | Lecture |                 |
|       | return                                 |         |                 |
| Day16 | Arbitrage pricing theory (APT)         | Lecture |                 |
| Day17 | Multifactor models                     | Lecture |                 |
| Day18 | Risk estimation                        | Lecture | Assignment 2    |
| Day19 | Valuation principles and practices     | Lecture |                 |
| Day20 | Value of financial statement           | Lecture |                 |
|       | analysis                               |         |                 |
| Day21 | Theory of valuation                    | Lecture |                 |
| Day22 | Security valuation process             | Lecture |                 |
| Day23 | Valuation of alternative               | Lecture |                 |
|       | investments                            |         |                 |
| Day24 | Relative valuation techniques          | Lecture |                 |
| Day25 | Portfolio performance evaluation       | Lecture |                 |
|       | and management                         |         |                 |
| Day26 | SEBI guidelines on portfolio           | Lecture |                 |
|       | management                             |         |                 |
| Day27 | Asset management                       | Lecture | Assignment 3    |
| Day28 | Managed portfolios                     | Lecture |                 |
| Day29 | Professional money management          | Lecture |                 |
|       | companies                              |         |                 |
| Day30 | Investing in alternative asset classes | Lecture |                 |
| Day31 | Portfolio performance evaluation       | Lecture |                 |
| Day32 | Performance measurement techniques     | Lecture |                 |
| Day33 | Risk adjusted measures of              | Lecture |                 |
|       | performance evaluation                 | Lecture |                 |
| Day34 | Evaluation criteria and procedures     | Lecture |                 |
| Day35 | Evaluation of bond portfolio           | Lecture | Assignment 4    |
| Dayss | performance                            | Lecture | 110015111110111 |

| Day36 | Reporting investment portfolio        | Lecture |  |
|-------|---------------------------------------|---------|--|
|       | performance                           |         |  |
| Day37 | Wealth Management                     | Lecture |  |
| Day38 | Wealth cycle                          | Lecture |  |
| Day39 | Risk profiling and assets allocations | Lecture |  |
| Day40 | Estate planning and taxation of       | Lecture |  |
|       | Investment                            |         |  |
| Day41 | Client data collections and analysis  | Lecture |  |

**Subject :** Insurance and Risk Management (FM-405)

| Day   | Topic / Chapter Covered             | Academic Activity | Test/Assignment |
|-------|-------------------------------------|-------------------|-----------------|
| Day 1 | Insurance-Concept, Nature           | Lecture           |                 |
| Day 2 | Classification-Life & Non-life      | Lecture           |                 |
| Day 3 | Functions                           | Lecture           |                 |
| Day 4 | Importance and Principles of        | Lecture           |                 |
|       | Insurance                           |                   |                 |
| Day 5 | IRDA Act 1999                       | Lecture           |                 |
| Day 6 | Organization                        | Lecture           |                 |
| Day 7 | Guidelines for life & Non-life      | Lecture           |                 |
|       | insurance                           |                   |                 |
| Day 8 | Life Insurance –Concept             | Lecture           | Assignment 1    |
| Day 9 | Public & Pvt. Sector companies in   | Lecture           |                 |
|       | India - their products              |                   |                 |
| Day10 | Schemes & plans                     | Lecture           |                 |
| Day11 | LIC Act 1956-An overview            | Lecture           |                 |
| Day12 | General Insurance – Concept         | Lecture           |                 |
| Day13 | Types                               | Lecture           |                 |
| Day14 | Public & Pvt. Sector companies in   | Lecture           |                 |
| Duy 1 | India - their products              | Loctaro           |                 |
| Day15 | Schemes & plans                     | Lecture           |                 |
| Day16 | Distribution channel in Insurance-  | Lecture           |                 |
| Bujio | Introduction                        | Loctaro           |                 |
| Day17 | Individual Agents-Appointment       | Lecture           |                 |
| Day18 | Functions                           | Lecture           | Assignment 2    |
| Day19 | Code of conduct                     | Lecture           | 1 10018         |
| Day20 | Remuneration                        | Lecture           |                 |
| Day21 | Claims settlement in Life Insurance | Lecture           |                 |
| Day22 | General Insurance                   | Lecture           |                 |
| Day23 | Risk and its Management             | Lecture           |                 |
| Day24 | Objectives of Risk Management       | Lecture           |                 |
| Day25 | Risk Identification and             | Lecture           |                 |
| 24,20 | Measurement                         | Loctare           |                 |
| Day26 | Risk Pooling Arrangements           | Lecture           |                 |
| Day27 | Diversifications                    | Lecture           | Assignment 3    |
| Day28 | Process of Risk Management          | Lecture           | 110018          |
| Day29 | Risk Aversion                       | Lecture           |                 |
| Day30 | Risk Management of Individuals      | Lecture           |                 |
| ,     | and Corporations                    |                   |                 |
| Day31 | Risk Management                     | Lecture           |                 |
| Day32 | Shareholder's Wealth                | Lecture           |                 |
| Day33 | Analytical tools used in Corporate  | Lecture           |                 |
|       | Risk Management                     |                   |                 |
| Day34 | DOW Index                           | Lecture           |                 |
| Day35 | Fault Tree                          | Lecture           | Assignment 4    |
| Day36 | Event Tree                          | Lecture           |                 |
| Day37 | Hedging with Derivative Contracts   | Lecture           |                 |
| Day38 | Risk Pricing                        | Lecture           |                 |
| Day39 | Process of Risk Control             | Lecture           |                 |
| Daysi | 1 100000 01 INISK CUIIIIUI          | Lecture           | <u> </u>        |

| Day40 | Loss Prevention                  | Lecture |  |
|-------|----------------------------------|---------|--|
| Day41 | Techniques of Risk Retention and | Lecture |  |
|       | Reduction                        |         |  |
| Day42 | Case Studies in Enterprise Risk  | Lecture |  |
|       | Management                       |         |  |

**Subject :** Group Dynamics and Leadership Excellence (HRM-401)

| Day    | <b>Topic / Chapter Covered</b>                                   | Academic Activity | Test/Assignment |
|--------|--|-------------------|-----------------|
| Day 1  | Nature of Groups at Work:  | Lecture           |                 |
|        | Definition   |                   |                 |
| Day 2  | Types of groups  | Lecture           |                 |
| Day 3  | Dynamics of group formation                                      | Lecture           |                 |
| Day 4  | Models   | Lecture           |                 |
| Day 5  | Group Decision making Techniques                                 | Lecture           |                 |
| Day 6  | Delphi Technique   | Lecture           |                 |
| Day 7  | Nominal Group Technique  | Lecture           |                 |
| Day 8  | Traditional Brain Storming                                       | Lecture           | Assignment 1    |
| Day 9  | Electronic Brain Storming  | Lecture           |                 |
| Day10  | Negative Brain Storming  | Lecture           |                 |
| Day11  | Workgroup Vs. Teams  | Lecture           |                 |
| Day12  | Transforming Groups into Teams                                   | Lecture           |                 |
| Day13  | Stages of Team Building and its                                  | Lecture           |                 |
|        | Behavioral Dynamics  |                   |                 |
| Day14  | Interpersonal Competence & Team                                  | Lecture           |                 |
|        | Effectiveness  |                   |                 |
| Day15  | Measuring Interpersonal  | Lecture           |                 |
|        | Competence FIRO-B  |                   |                 |
| Day16  | Context; Goals   | Lecture           |                 |
| Day17  | Team Size  | Lecture           |                 |
| Day18  | Team Member Roles and Diversity                                  | Lecture           | Assignment 2    |
| Day19  | Group Dynamics: Norms  | Lecture           |                 |
| Day20  | Cohesiveness, conformity,  | Lecture           |                 |
|        | polarization   |                   |                 |
| Day21  | Obedience, group shift and group                                 | Lecture           |                 |
|        | think  |                   |                 |
| Day22  | Transactional analysis   | Lecture           |                 |
| Day23  | Johari window helping process                                    | Lecture           |                 |
| Day24  | Team Effectiveness   | Lecture           |                 |
| Day25  | Influencing factors of team                                      | Lecture           |                 |
|        | effectiveness  | •                 |                 |
| Day26  | Role of Interpersonal Competence                                 | Lecture           |                 |
| D 27   | in Team Building   | т ,               | <b>A</b>        |
| Day27  | Developing Collaboration in Teams                                | Lecture           | Assignment 3    |
| Day28  | Functional and Dysfunctional                                     | Lecture           |                 |
| Day 20 | Cooperation and Competition Interventions to build Collaboration | Lootumo           |                 |
| Day29  |  | Lecture           |                 |
| Day 20 | in Organizations   | Lootumo           |                 |
| Day30  | Social Loafing Social facilitation                               | Lecture           |                 |
| Day31  |  | Lecture           |                 |
| Day32  | Synergy in Teams   | Lecture           |                 |
| Day33  | Self-Managed Teams Interpersonal Trust                           | Lecture           |                 |
| Day34  | Interpersonal Trust  | Lecture           | Aggianment 1    |
| Day35  | Communication and Creativity                                     | Lecture           | Assignment 4    |
| Day36  | Communication Process  | Lecture           |                 |
| Day37  | Communication Effectiveness                                      | Lecture           |                 |

|       | &Feedback                          |         |              |
|-------|------------------------------------|---------|--------------|
| Day38 | Fostering Team Creativity          | Lecture |              |
| Day39 | Leadership                         | Lecture |              |
| Day40 | Leader v/s manager                 | Lecture |              |
| Day41 | Leadership styles, Concepts        | Lecture |              |
| Day42 | Theories and Styles                | Lecture |              |
| Day43 | Trait                              | Lecture | Assignment 5 |
| Day44 | Behavioral and situational         | Lecture |              |
| Day45 | Transactional and Transformational | Lecture |              |
|       | Leaderships                        |         |              |
| Day46 | Leadership effectiveness           | Lecture |              |
| Day47 | Effective leadership               | Lecture |              |
|       | communication                      |         |              |

**Subject :** Strategic Human Resource Management (HRM-402)

| Day   | Topic / Chapter Covered           | Academic Activity | Test/Assignment |
|-------|-----------------------------------|-------------------|-----------------|
| Day 1 | Business Strategy                 | Lecture           |                 |
| Day 2 | Organisational Capability         | Lecture           |                 |
| Day 3 | Strategic Human Resource          | Lecture           |                 |
| -     | Management; Meaning, Nature,      |                   |                 |
| Day 4 | Aims, Significance                | Lecture           |                 |
| Day 5 | Conceptual Framework              | Lecture           |                 |
| Day 6 | SHRM Approaches & Models          | Lecture           |                 |
| Day 7 | Universalistic                    | Lecture           |                 |
| Day 8 | Contingency                       | Lecture           | Assignment 1    |
| Day 9 | Configurational Approaches        | Lecture           | -               |
| Day10 | Models                            | Lecture           |                 |
| Day11 | Best Fit and Best Practice        | Lecture           |                 |
| j     | Approach                          |                   |                 |
| Day12 | Resource                          | Lecture           |                 |
| Day13 | Based view of the firm            | Lecture           |                 |
| Day14 | The Strategic role of HR          | Lecture           |                 |
| Day15 | Need of Aligning HR with          | Lecture           |                 |
| ,     | Corporate Strategy                |                   |                 |
| Day16 | HRM Strategy                      | Lecture           |                 |
| Day17 | Its Nature                        | Lecture           |                 |
| Day18 | Development of HR Strategy        | Lecture           | Assignment 2    |
| Day19 | Delivering/Implementation of HR   | Lecture           |                 |
|       | Strategy                          |                   |                 |
| Day20 | HRM strategies related to         | Lecture           |                 |
|       | Organizational Capability and     |                   |                 |
|       | Organizational and Individual     |                   |                 |
|       | performance                       |                   |                 |
| Day21 | Organization Development strategy | Lecture           |                 |
| Day22 | Human Capital Management          | Lecture           |                 |
|       | Strategy                          |                   |                 |
| Day23 | Knowledge Management strategy     | Lecture           |                 |
| Day24 | Corporate Social Responsibility   | Lecture           |                 |
|       | strategy                          |                   |                 |
| Day25 | Organizational Performance        | Lecture           |                 |
|       | strategy                          |                   |                 |
| Day26 | Individual Performance            | Lecture           |                 |
|       | Management strategy               |                   |                 |
| Day27 | HRM strategies dealing with       | Lecture           | Assignment 3    |
|       | specific aspects of HRM           |                   |                 |
| Day28 | Employee engagement strategy      | Lecture           |                 |
| Day29 | Resourcing strategy               | Lecture           |                 |
| Day30 | Talent management strategy        | Lecture           |                 |
| Day31 | Learning and development strategy | Lecture           |                 |
| Day32 | Reward strategy                   | Lecture           |                 |
| Day33 | Employee relations strategy       | Lecture           |                 |
| Day34 | International Perspective         | Lecture           |                 |
|       | Strategic international HRM       | Lecture           | Assignment 4    |

| Day36 | International HRM strategies      | Lecture |              |
|-------|-----------------------------------|---------|--------------|
| Day37 | Contemporary Issues               | Lecture |              |
| Day38 | Change, Restructuring             | Lecture |              |
| Day39 | SHRM                              | Lecture |              |
| Day40 | Corporate Ethics                  | Lecture |              |
| Day41 | Values and SHRM                   | Lecture |              |
| Day42 | Diversity & SHRM                  | Lecture |              |
| Day43 | Competencies of HR Professional   | Lecture | Assignment 5 |
|       | in a SHRM Scenario                |         |              |
| Day44 | Evaluating                        | Lecture |              |
| Day45 | Measuring the Impact of Strategic | Lecture |              |
|       | HRM-Overview and Approaches       |         |              |

**Subject :** Cross Cultural and Global HRM (HRM-403)

| Day   | Topic / Chapter Covered            | <b>Academic Activity</b> | Test/Assignment |
|-------|------------------------------------|--------------------------|-----------------|
| Day 1 | Core concepts in managing human    | Lecture                  |                 |
|       | resources in the global business   |                          |                 |
|       | environment                        |                          |                 |
| Day 2 | Human and Cultural Variables in    | Lecture                  |                 |
|       | Global Organisations               |                          |                 |
| Day 3 | Human and Cultural Variables in    | Lecture                  |                 |
|       | Global Organisations               |                          |                 |
| Day 4 | Cross Cultural Differences         | Lecture                  |                 |
| Day 5 | Managerial Implications            | Lecture                  |                 |
| Day 6 | Cultural diversity                 | Lecture                  |                 |
| Day 7 | Role of values                     | Lecture                  |                 |
| Day 8 | Approaches to Understanding        | Lecture                  | Assignment 1    |
| Day 9 | Approaches to Understanding        | Lecture                  |                 |
| Day10 | Managing Cultural Diversity        | Lecture                  |                 |
| Day11 | Achieve global model for cultural  | Lecture                  |                 |
|       | differences                        |                          |                 |
| Day12 | Halls and Halls Cross cultural     | Lecture                  |                 |
|       | classification                     |                          |                 |
| Day13 | Hofstede six key dimensions        | Lecture                  |                 |
| Day14 | Hofstede six key dimensions        | Lecture                  |                 |
| Day15 | Cross cultural differences in      | Lecture                  |                 |
|       | communications                     |                          |                 |
| Day16 | The Contingency Matrix approach    | Lecture                  |                 |
|       | to GHRM                            |                          |                 |
| Day17 | The Contingency Matrix approach    | Lecture                  |                 |
|       | to GHRM                            |                          |                 |
| Day18 | Global staffing                    | Lecture                  | Assignment 2    |
| Day19 | Staff flow practices               | Lecture                  |                 |
| Day20 | Global organisation structures     | Lecture                  |                 |
| Day21 | Training & development of global   | Lecture                  |                 |
|       | employees                          |                          |                 |
| Day22 | Training & development of global   | Lecture                  |                 |
|       | employees                          |                          |                 |
| Day23 | Performance management in MNCs     | Lecture                  |                 |
| Day24 | Global compensation practices      | Lecture                  |                 |
| Day25 | MNCs and industrial relations      | Lecture                  |                 |
|       | trends                             |                          |                 |
| Day26 | MNCs and industrial relations      | Lecture                  |                 |
|       | trends                             |                          |                 |
| Day27 | International Labour Standards     | Lecture                  | Assignment 3    |
| Day28 | International transfer             | Lecture                  |                 |
| Day29 | Repatriation strategies            | Lecture                  |                 |
| Day30 | Corporate Social Responsibility in | Lecture                  |                 |
|       | Global Scanario                    |                          |                 |
| Day31 | Corporate Social Responsibility in | Lecture                  |                 |
|       | Global Scanario                    |                          |                 |
| Day32 | Emerging global HRM practices      | Lecture                  |                 |

| Day33 | Emerging global HRM practices | Lecture |  |
|-------|-------------------------------|---------|--|
| Day34 | Practice                      | Lecture |  |
| Day35 | Practice                      | Lecture |  |

**Subject :** Change Management & Organizational Development (HRM-405)

| Day   | Topic / Chapter Covered            | Academic Activity | Test/Assignment |
|-------|------------------------------------|-------------------|-----------------|
| Day 1 | Organization Change                | Lecture           |                 |
| Day 2 | Introduction to Organization       | Lecture           |                 |
|       | Change                             |                   |                 |
| Day 3 | Nature of Organization Change      | Lecture           |                 |
| Day 4 | Forces of change                   | Lecture           |                 |
| Day 5 | Types of organizational change     | Lecture           |                 |
| Day 6 | Resistance to Change at individual | Lecture           |                 |
|       | and organizational level           |                   |                 |
| Day 7 | Organizational Problem Diagnosis   | Lecture           |                 |
| Day 8 | Introduction to Problem Diagnosis  | Lecture           | Assignment 1    |
| Day 9 | The Diagnostic Cycle               | Lecture           |                 |
| Day10 | Phases of Problem Diagnosis        | Lecture           |                 |
| Day11 | Models of Organizational Change    | Lecture           |                 |
| Day12 | Introduction to Models of          | Lecture           |                 |
|       | Organizational Change              |                   |                 |
| Day13 | Lewin Model of Organization        | Lecture           |                 |
|       | change                             |                   |                 |
| Day14 | McKinsey 7 S Model                 | Lecture           |                 |
| Day15 | Kotter's Model                     | Lecture           |                 |
| Day16 | Burke – Litwin Model               | Lecture           |                 |
| Day17 | Work Redesign Model                | Lecture           |                 |
| Day18 | ADKAR Model                        | Lecture           | Assignment 2    |
| Day19 | Bridges' Transition Model          | Lecture           |                 |
| Day20 | Grief Model                        | Lecture           |                 |
| Day21 | Organization Development           | Lecture           |                 |
|       | :Concept                           |                   |                 |
| Day22 | Nature and Scope of O.D.           | Lecture           |                 |
| Day23 | Process of O.D.                    | Lecture           |                 |
| Day24 | Underlying Assumptions & Values    | Lecture           |                 |
| Day25 | Foundations of OD                  | Lecture           |                 |
| Day26 | Action Research                    | Lecture           |                 |
| Day27 | Survey Feedback                    | Lecture           | Assignment 3    |
| Day28 | Systems Theory                     | Lecture           |                 |
| Day29 | Participation And Empowerment      | Lecture           |                 |
| Day30 | O.D. Interventions                 | Lecture           |                 |
| Day31 | Team Interventions                 | Lecture           |                 |
| Day32 | Inter – group Interventions        | Lecture           |                 |
| Day33 | Personal , Interpersonal and group | Lecture           |                 |
|       | process interventions              |                   |                 |
| Day34 | Structural Interventions           | Lecture           |                 |
| Day35 | Assessment of O.D Implementation   | Lecture           | Assignment 4    |
| Day36 | Conditions for failure             | Lecture           |                 |
| Day37 | Success in O.D. Efforts            | Lecture           |                 |